

12 AUG 1957

MEMORANDUM FOR: Chief, FE Division

ATTENTION : [REDACTED] FE/EXO

SUBJECT : OTR Concern with Training of FE Case Officers

1. I regret the necessity as Director of Training to call to your attention the fact that the training programs and projects requested of us by your branches are becoming increasingly difficult to manage, particularly in the area of tutorial instruction.

25X1 2. For example, in the recent cases of [REDACTED] innumerable changes in timing, subject requirements, lapses in compliance with established OTR procedures, and last minute withdrawals or additions of students have placed a burden on the Operations School Headquarters and [REDACTED] staffs which in my considered opinion should not be theirs to bear.

25X1 3. The Operations School is proud of its present competence to provide training support to all components of the Clandestine Services and of its ability to fulfill promptly the great number of requirements sent them, frequently on very short notice and just as frequently of a highly specialized nature. If the situation currently involving FE trainees continues to deteriorate at the present pace, OTR will inevitably soon be subjected to criticism by your branches and your officers for its "inability" properly to manage its business and fulfill its Agency mission.

4. In order to restore order and professional efficiency to the training of FE officers and to avoid criticism of the Operations

Document No. 443

MR. CHIEF OF STAFF. ☐

MR. [REDACTED] ☐

MR. [REDACTED] ☐

MR. [REDACTED] ☐

MR. [REDACTED] ☐

MR. [REDACTED] ☐

MR. [REDACTED] ☐

MR. [REDACTED] ☐

25X1

Auth: [REDACTED]

Date: 13/3/57

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SUBJECT: OTR Concerns with Training of FE Case Officers

School, may I urge that you re-establish on your staff the position of Training Officer as a point of responsible authority for the orderly planning and scheduling of programs for your trainees. I am thoroughly in sympathy with your ceiling problem, but in this instance I believe that the Operations School and the Office of Training Registrar should not and, in fact, cannot be required to assume the responsibility for the complete coordination of schedules and the administrative support of your officers while they are in training.

SIGNED

MATTHEW BAIRD
Director of Training

cc: DD/P-TRO

*Reply rec'd from C/FE 30 August -
Sent to C/OS*

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O/D1 egb (12 Aug 57)

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